

Council Plan 2017-2021

Priority Actions Progress Report



PROGRESS REPORT ON PRIORITY ACTIONS (YEAR 1: 2017/18)
AS AT 31 DECEMBER 2017



Introduction





The Council Plan 2017-2021 is Maroondah City Council's key medium-term strategic document that sets key directions and priority actions to work towards the long-term community vision outlined in *Maroondah 2040: Our future together*.

The Council Plan plays a vital role in shaping Maroondah's future over a four year period. It identifies both challenges and opportunities for our community at local and regional level within the context of the community's long term Maroondah 2040 vision. It also forms the basis for Council to make decisions regarding resources and priorities in response to community needs and aspirations.

Each year, Council presents to the community an updated set of key directions and priority actions for implementing the four-year Council Plan. This helps to ensure that the Plan continues to be aligned with *Maroondah 2040: Our future together*, the community's long-term vision, and is responsive to community needs and expectations.

The Council Plan is implemented through a service delivery planning process, and outcomes are measured and reported regularly. This report identifies Council's progress in relation to the Council Plan Priority Actions for the 2017/18 financial year. Progress is identified as at 31 December 2017.

The following status icons may assist in interpreting these service performance results:

	Priority action is currently on track and/or progressing as expected.
	Priority action is at risk of not being on track.
	Priority action is currently not on track and/or not progressing as expected
	Priority action has been deferred

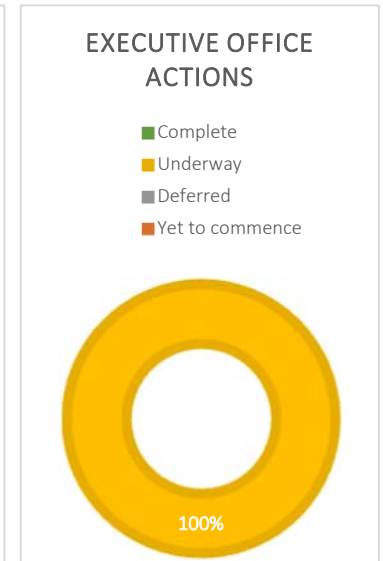
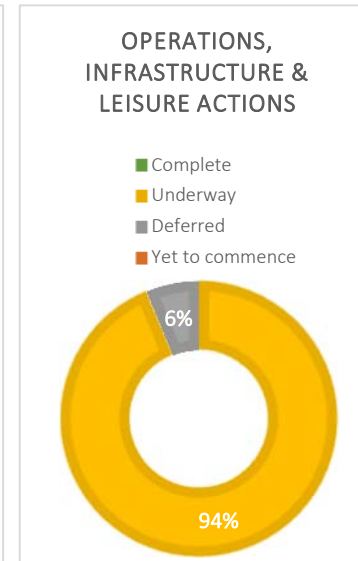
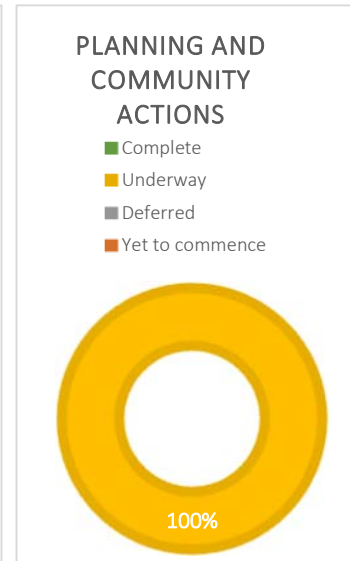
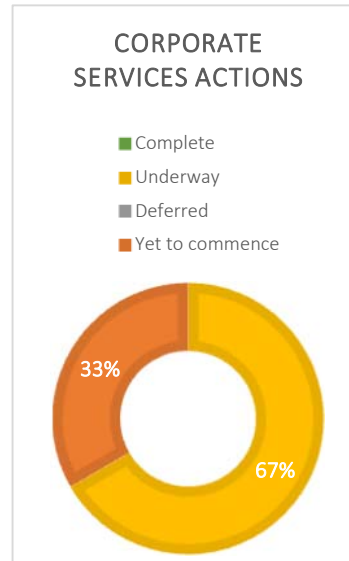
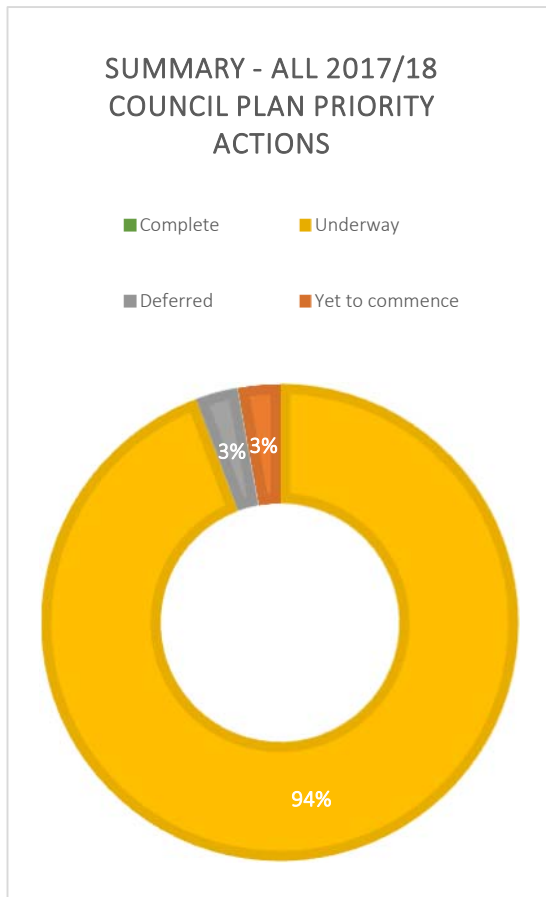
Please note:

The progress identified reflects activities undertaken during the 1 July 2017 to 31 December 2017 period only.

As such, this progress result is not necessarily reflective of the expected result by the end of the 2017/18 financial year.

Measuring progress made

The graphs below provide a summary of progress made to date:



	Overall	Corporate Services	Planning and Community	Operations Infrastructure & Leisure	Executive Office
Complete	0	0	0	0	0
Underway	33	2	15	15	1
Deferred	1	0	0	1	0
Yet to commence	1	1	0	0	0

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#	Maroondah 2040 Community Outcome	Council Plan Priority Action	Service Area	Directorate	Responsible Manager	Project Status	Progress Comment	On track status
1	A safe, healthy and active community	Commence construction of the \$2.5m Jubilee Sporting Pavilion redevelopment ** Subject to external funding	Assets	Operations, Infrastructure and Leisure	Steve McIntosh	Deferred	Pending external funding. Not likely in FY 17/18.	→
2	A safe, healthy and active community	Commence construction of the \$3.0m HE Parker Sporting Pavilion redevelopment	Assets	Operations, Infrastructure and Leisure	Steve McIntosh	Underway	Concept design in progress and currently being discussed with the relevant community groups. On track to commence construction at the end of the 2017/18 financial year.	😊
3	A safe, healthy and active community	Develop a Gender Equity Policy/Statement	Integrated Planning	Planning and Community	Grant Meyer	Underway	A project plan has been developed and stakeholder consultation will commence in February/March 2018.	😊
4	A safe, healthy and active community	Finalise a new Gaming Policy and commence preparation of a planning scheme amendment to incorporate the policy into the Maroondah Planning scheme	Integrated Planning	Planning and Community	Grant Meyer	Underway	Council has commenced development of a draft Gaming Policy which has involved considerable input following community consultation. Consultation was undertaken via an online and hard copy survey, along with telephone interviews with venue operators and community organisations A Consultation Report will be presented to Council in December 2017 which will inform the preparation of a new Maroondah Gambling Policy.. This Policy will update the previous version which was developed in 2009.	😊
5	A safe, healthy and active community	Complete the design works, undertake operational readiness planning and construct the \$16.5m HE Parker Multi Sports Complex	Assets Leisure	Operations, Infrastructure and Leisure	Steve McIntosh Tim Cocks	Underway	<p>The schematic design has been finalised and the tender for the Design and Construction Head Contractor has been issued. A draft structure and 5 year budget has been prepared for consideration by Council through the budget process. Regular meetings with the key stakeholders are scheduled to discuss design and operational readiness.</p> <p>A preferred Head Contractor was endorsed at Council on 27 November 2017. The construction phase of the project is currently being delayed pending the outcome of the town planning process for the removal of 32 No. trees, with 8 No. objections being lodged by members of the community. The construction was scheduled to be completed in January 2019, however this will need to be reviewed once the town planning permit has been resolved.</p>	😊
6	A safe, healthy and active community	Undertake works to implement CCTV in Croydon Town Centre, including detailed design and documentation, along with the supply and installation of cameras	Business and Development	Planning and Community	Chris Zidak	Underway	Tender awarded for supply and installation of new CCTV System. Works to commence mid Jan 2018 with completion in March 2018.	😊
7	A safe, healthy and active community	Prepare and commence implementation of a new Maroondah Health and Wellbeing Plan 2017-2021	Integrated Planning	Planning and Community	Grant Meyer	Underway	The Maroondah Health and Wellbeing Plan 2017-2021 was adopted by Council at its 16 October 2017 meeting, following public exhibition that took place duringn August and September 2017. The Plan is accompanied by a Municipal Scan and Consultation Report. The Plan describes how Council and partners will work towards achieving enhanced health and wellbeing for our community over the next four years. The Plan was submitted to the Department of Health and Human Services in October 2017, in accordance with requirements set out in the Public Health and Wellbeing Act 2008.	😊
8	A safe, healthy and active community	Participate in the South East Melbourne Council's Alliance (SEMCA) Alcohol Density Project to strengthen decision making capabilities of Councils regarding packaged liquor outlets	Integrated Planning	Planning and Community	Grant Meyer	Underway	Maroondah is one of eight metropolitan Councils that are in the process of preparing a joint 'Group of Councils' (GC) Planning Scheme Amendment relating to alcohol density and liquor licencing. A range of documentation is currently being prepared to support the Amendment application including: data analysis, a Draft Policy, Council Report, Explanatory Report, and a GIS Mapping/Planning Report etc. A Council Report seeking Council endorsement to proceed with a request for authorisation from the Minister for Planning will be considered at the 18 December 2017 Council Meeting.	😊
9	A safe, healthy and active community	Commence construction of the \$2.7m Silcock Sporting Pavilion redevelopment	Assets	Operations, Infrastructure and Leisure	Steve McIntosh	Underway	Concept design in progress and currently being discussed with the relevant community groups. On track to commence construction at the end of 2017/18 financial year.	😊

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10	A safe, healthy and active community	Commence sportsfield reconstruction works at Jubilee Park in Ringwood	Leisure	Operations, Infrastructure and Leisure	Tim Cocks	Underway	Works to reconstruct the sportsfield at Jubilee Park have commenced and are progressing well with the bulk earthworks and installation of irrigation complete and the installation of the wicket table, practice wickets and drainage underway. Council is undertaking a rebuild of the Russell Lucas Oval at Jubilee Park. The works include new sub-surface drainage, irrigation, oval fencing and improvements to the ground contours. The project includes new turf centre wickets installed as well as new turf and synthetic practice wickets.	
11	A prosperous and learning community	Undertake pedestrian and vehicle access improvement works at Heathmont Shopping Precinct - Canterbury Road, Heathmont	Engineering and Building Services	Operations, Infrastructure and Leisure	Andrew Taylor	Underway	Detailed design complete and approved by VicRoads and relevant service authorities. Pending final Federal approval and announcement of the project, it is expected that early works will commence in March 2018. It is expected that the traffic signal / carpark access improvement works will be complete by end June 2018.	
12	A prosperous and learning community	Commence Regional Service Partnerships at Realm	Revenue, Property and Customer Service	Corporate Services	Dale Muir	Underway	Identification of potential organisations has progressed in partnership with Headspace. This has culminated in a weekly pop-up trial activity (1 month) engaging and interacting with young people using Realm spaces. Further to this, the design and delivery of Community Information and Engagement hubs will be delivered in January 2018 and will provide further opportunity for both internal and external service partnerships into the future.	
13	A prosperous and learning community	Work in partnership to finalise development of the Ringwood Metropolitan Activity Centre Masterplan	Integrated Planning	Planning and Community	Grant Meyer	Underway	Council is well advanced in its review of the Ringwood Metropolitan Activity Centre Masterplan. Current activity includes undertaking: <ul style="list-style-type: none"> Commercial and residential capacity study – due for completion January 2018 Transport and Movement priorities study – due for completion January 2018 an Urban Design Review – due for completion in May 2018 Draft Masterplan – April 2018 Consultation - May 2018 Adoption - July 2018 	
14	A prosperous and learning community	Work in partnership to implement the Bayswater / Bayswater North Industrial Precinct Strategy	Business and Development	Planning and Community	Chris Zidak	Underway	Full review of 1-2 year strategy completed including BBP Co-ordinator meeting with key stakeholders. A range cross-Council / cross-Municipality initiatives have been identified and aligned with BBP outcomes. <p>Transitional project with DENSO involving: connections via 'Meet the Employer' group sessions and weekly individual sessions with Job Connections provider and ex-DENSO employees - all hosted at BizHub. Current re-employment of employees is at 80% of engaged clients.</p> <p>Skills gap analysis being undertaken with respect to Apprenticeship placements & available Eastern region students</p>	
15	A prosperous and learning community	Work in partnership to facilitate appropriate development within the Ringwood Metropolitan Activity Centre and Croydon Activity Centre	Business and Development	Planning and Community	Chris Zidak	Underway	Council continues to advocate for and facilitate private sector investment in the Ringwood and Croydon Activity Centres. Croydon Town Square redevelopment is in under construction with completion expected in 2018/19.	
16	A vibrant and culturally rich community	Create a new Croydon Town Square, including community engagement, completion of detailed design and construction.	Assets	Operations, Infrastructure and Leisure	Steve McIntosh	Underway	Detailed design is currently in progress. Demolition of 95 Main Street Croydon was complete in November 2017. Construction of the new Croydon Town Square will commence in March/April 2018 and the project is currently on track for a programmed completion date late 2018.	
17	A vibrant and culturally rich community	Implement innovative and engaging arts events and outcomes in Ringwood Town Square arts precinct	Community Services	Planning and Community	Wendy King	Underway	Over 56,000 people have visited exhibitions, programs and events across the Ringwood arts precinct. From niche indoor and outdoor theatre and music experiences such as the Backyard Series, to highly successful arts incubators and exhibitions in ArtSpace such as The Creative Legacy of Edna Walling, media attention, industry recognition and audiences continue to expand. Community engagement is also a priority with November's Bamboo Village showcasing hundreds of local traditional local performers and craftspeople from communities from Burma. The precinct concept and programming approach are attracting growing government, corporate and community partnerships.	

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18	A clean, green and sustainable community	Commence implementation of the Eastern Organics Contract	Finance and Governance	Corporate Services	Tony Rocca	Yet to commence	Implementation is likely to run into the 2018/19 financial year. Preferred tenderers have been selected.	
19	A clean, green and sustainable community	Develop a Climate Change Risk and Adaptation Strategy	Integrated Planning	Planning and Community	Grant Meyer	Underway	In 2016/17, Council prepared a Climate Change Risk and Adaptation Discussion Paper. In response to the findings of this Paper, Council is now developing a Strategy that will outline how we plan to move towards climate resilience in Maroondah. This is anticipated to be brought to Council for consideration in early 2018.	
20	A clean, green and sustainable community	Undertake preliminary works to rehabilitate the waterway and infrastructure at Yanggai Barrage in Warranwood	Operations	Operations, Infrastructure and Leisure	Vincent King	Underway	Works are planned to commence in January and February 2018 involving the draining of the pond followed by desilting. Works are scheduled for completion in March 2018.	
21	A clean, green and sustainable community	Undertake a major upgrade of the playground at Ringwood Lake Park	Assets	Operations, Infrastructure and Leisure	Steve McIntosh	Underway	Structure and civil contracts have been let and procurement in progress. On track for commencement onsite in February 2018 and completion by the end of the 2017/18 financial year.	
22	A clean, green and sustainable community	Finalise the Maroondah Vegetation Review	Integrated Planning	Planning and Community	Grant Meyer	Underway	Council has commenced the Maroondah Vegetation Review to evaluate and assess vegetation for its natural and cultural value and consider options on how to protect significant vegetation through the Maroondah Planning Scheme as well as through other management approaches. The Review will be a partnership approach between Council and the Maroondah Environment Advisory Committee, interested community members and a range of stakeholders. Two major research studies have commenced looking at biodiversity and canopy cover. Community members were invited to have their say at the Cafe Consult marquee during the Maroondah Festival on 12 November 2017.	
23	An accessible and connected community	Advocate for grade separation of the Lilydale railway line at Coolstore Road in Croydon	Business and Development	Planning and Community	Chris Zidak	Underway	Stakeholder and community engagement was undertaken during August and September, with presentations to Council Officers, Councillors and external Stakeholder groups including Ringwood and Croydon Chambers of Commerce and Croydon Main Street Trader Association. A business case has been submitted to the Victorian Government to seek support for the future grade separation. Council will continue to advocate in the lead up to the next State Government Election scheduled for November 2018.	
24	An accessible and connected community	Commence Hughes Park carpark improvement works	Engineering and Building Services	Operations, Infrastructure and Leisure	Andrew Taylor	Underway	Carpark design plans have been finalised following consultation with relevant stakeholders, and the works were tendered in 2017 and a contract awarded. Construction works are programmed to commence in late January 2018 and be complete by end April 2018.	
25	An accessible and connected community	Work in partnership to implement intersection improvement works at the corner of Maroondah Highway and Dorset Road in Croydon North	Engineering and Building Services	Operations, Infrastructure and Leisure	Andrew Taylor	Underway	VicRoads is delivering the project in partnership with Council. VicRoads is continuing to finalise the detail design in consultation with Council. The following timelines apply to the project: <ul style="list-style-type: none"> • Draft design (including community and Council consultation) - completed October 2017 • Final Design – expected to be completed early 2018 • Construction anticipated to commence by mid-2018 (subject to VicRoads project delivery timeframes) 	
26	An accessible and connected community	Accelerate Council's footpath construction program	Engineering and Building Services	Operations, Infrastructure and Leisure	Andrew Taylor	Underway	A budget of \$730k has been allocated towards new footpath construction for 2017/18 year. Footpaths have been constructed in Possum Lane, Northwood Street, Dillon Grove, Goldsmith Avenue and Karista Avenue in 2017. Footpath construction works will commence in Jeffrey Drive and Jennifer Court in March 2018 and be complete by end June 2018. Design consultation and tendering of the works for footpath construction on the east side of Dorset Road between Hull Road and Lincoln Road to be complete by February 2018, with construction scheduled to be completed by June 2018.	

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27	An accessible and connected community	Advocate to the Commonwealth and Victorian Government for provision of new and upgraded major transportation infrastructure in Maroondah; including freeway connections, upgrade to arterial roads and intersections, and major public transport enhancements	Communications and Engagement	Executive Office	Sherryn Dunshea	Underway	Council has continued to advocate to the Victorian Government and Australian Government on transport improvements, including the upgrade of Dorset Road between Hull Road and Maroondah Highway; pedestrian and traffic movement improvements at the intersection of Maroondah Highway, Yarra Road and Kent Avenue; and the construction of an underpass at the intersection of Warrandyte Road and Ringwood Bypass. Council also provided a report and Council recommendations to the North East Link Authority as part of the NEL consultation on the preferred route for the new road. Council will continue to advocate to both levels of Government in the lead up to the Victorian election in November 2018 and the Federal election due to take place in 2019.	
28	An attractive, thriving and well built community	Continue the upgrade of drainage including flood mitigation works in Acacia Court catchment in Ringwood and the Scenic Avenue catchment in Ringwood East	Engineering and Building Services	Operations, Infrastructure and Leisure	Andrew Taylor	Underway	Stage 4 of the Acacia Court catchment works were completed in 2017. Stage 5 works are currently undergoing design review with works scheduled to be carried out in the 2018/19 year. Stage 2A of the Scenic Avenue catchment flood mitigation works commenced in November 2017 and are due to be completed in early 2018 following service relocation works.	
29	An attractive, thriving and well built community	Upgrade Lincoln Road, east of Dorset Road	Engineering and Building Services	Operations, Infrastructure and Leisure	Andrew Taylor	Underway	Detailed design for Stages 1 and 2 and construction for early works were completed in 2017. It is expected that tendering of Stage 1 works, and a community update, will be undertaken in March / April 2018, with Stage 1 works scheduled to commence in mid-2018.	
30	An attractive, thriving and well built community	Undertake a municipal wide review of Council's neighbourhood character and heritage controls	Integrated Planning	Planning and Community	Grant Meyer	Underway	Council has commenced project planning activities for this work which seeks to update planning controls within the Maroondah Planning Scheme relating to neighbourhood character and heritage across Maroondah. An consultant has been appointed to assist with the delivery of the heritage study and consultants will be asked to quote to assist with the neighbourhood character study during 2018.	
31	An attractive, thriving and well built community	Develop a Council policy position on affordable and social housing	Integrated Planning	Planning and Community	Grant Meyer	Underway	Council has commenced the preparation of a Discussion Paper to provide important background research on those in need of affordable and social housing in Maroondah as well as existing supply. It will also outline a range of policy options for Council and other key stakeholders. A consultation forum is planned for March 2018 with a Draft Policy due to be completed by June 2018 for Council's consideration.	
32	An inclusive and diverse community	Monitor the federal National Disability Insurance Scheme and My Aged Care reform agenda and implement transitional arrangements for relevant areas of Council service delivery	Community Services	Planning and Community	Wendy King	Underway	Have successfully transitioned to May Aged Care (Commonwealth Home Support Program) with stability of funding until 2020, service targets and funding have been negotiated with Commonwealth and budgets amended. NDIS transition of service commenced in November 2017 and have negotiated transition of service arrangements with State Government and the service provider. Council is continuing to build good working relationships with the local area coordinators. Outcomes for clients transitioned to date have been positive.	
33	An inclusive and diverse community	Develop a Female Participation Strategy for physical activity	Leisure	Operations, Infrastructure and Leisure	Tim Cocks	Underway	A situational analysis has been completed and the development of a project plan for the Strategy has commenced. Consultation will be undertaken in the first part of 2018 with a draft Strategy developed by June 2018.	
34	An inclusive and diverse community	Investigate and implement additional female changing facilities at local sporting venues	Leisure	Operations, Infrastructure and Leisure	Tim Cocks	Underway	Council in undertaking several initiatives to increase or modify existing change rooms facilities and pavilions to cater for increased female participation. These include grant applications to Sport and Recreation Victoria under the female friendly facilities category for Quambée and Croydon pavilions, planned modifications to Benson and Dorset pavilions, redevelopment of Heathmont and Silcock pavilions and development of concept plans for redevelopment of Springfield Pavilion.	

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35	A well governed and empowered community	Progress Council's innovative digital services transformation	Information Technology	Corporate Services	Les Schneider	Underway	<p>Council's digital services transformation continues to be driven by the three key business drivers:</p> <ul style="list-style-type: none"> • Office relocation and consolidation • Activity based working model • Mobility to facilitate staff working from anywhere <p>An ICT Strategy and supporting Digital Strategy has been developed to sustainably underpin these key business objectives. These strategies are currently being presented to CMT for review and approval.</p>	